

# Why is no one talking about Leadership in the era of AI/GenAI?

The conversation has focused on technology. It's time to focus on the Conductor.

We are entering the "second half of the chessboard". AI is shifting from a tool to a coworker. Agents are entering workflows, and leaders are now asked to navigate both people and machines.

This requires a new operating system.

## What is H-AI-BRID leadership?

It is the simultaneous management of people, AI agents, and the systems that connect them,. It creates an organization where leaders act less like task managers and more like orchestrators of human and AI contributions.

Leadership relevance is not diminished — but redefined.

## THE FRAMEWORK: ORBIT

To practice H-AI-brid Leadership consistently, leaders must move from insight to action using the ORBIT model

### ORIENTATION

**Set the Score:** Define purpose, intent, and direction before execution begins.

**The Core:** Establish the "why" to guide both human creativity and AI output.

### TRACTION

**Scale What Works:** Focus on performance, feedback, and measuring impact.

**Momentum:** Ensure the system learns and improves over time.

### RESPONSIBILITIES

**Own the Outcome:** Clarify ownership of decisions & results.

**Human Judgment:** Explicitly define where human accountability remains absolute.

### BRIDGING

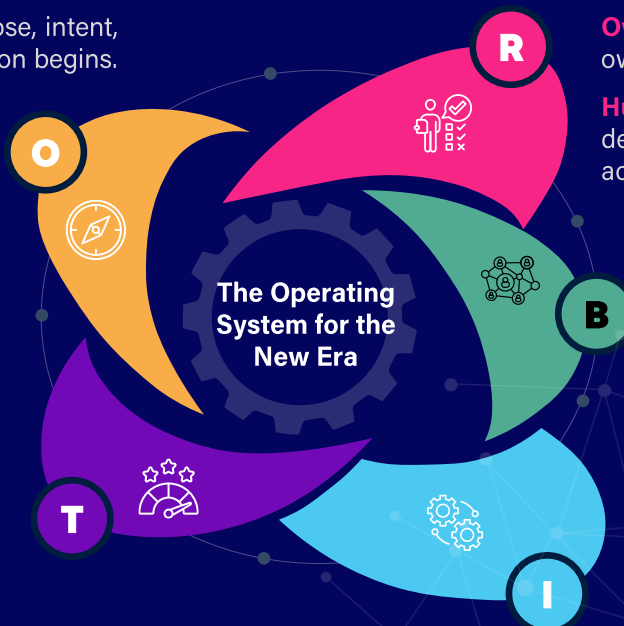
**Connect Worlds:** Act as the translator between technical systems and human context.

**Linkage:** Connect human team members with their AI counterparts effectively.

### INTEGRATION

**Embed the Flow:** Move AI from "pilot mode" into daily workflows and routines.

**Rehearsal:** Normalize the use of AI through practice and learning loops.



# THE BIG SHIFT: BE THE CONDUCTOR

Leadership as coordination,  
not control.

**In the H-AI-brid era, the leader is the Conductor of an orchestra.**

**You don't play every instrument.** (You don't do the operational tasks).

**You ensure coherence.** (You make sure the humans and agents play in sync).

**You own the silence and the sound.** (You are accountable for the final performance).

From  
decision-maker →  
decision-  
architect.

From heroic  
individual →  
augmented  
collective.

**Meet the experts on  
H-AI-brid leadership:  
Beyond The Obvious**



Michael Alf



Markus Keiper (Prof.)



Rob Thurner

[www.beyondtheobvious.co](http://www.beyondtheobvious.co)

## ARE YOU READY?

The future of team leadership is being redefined. The best way to predict the future is to create it.

**Master the ORBIT. Orchestrate the Future.**



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*Beyond The Obvious - Estonia, Germany, Portugal, UAE, Saudi Arabia, UK, Qatar, Singapore - specialises in supporting your digital transformation, with a focus on the impact of AI and Generative AI, all aligned with a human touch.*

